

Modern Slavery Statement - July 2018

1. Introduction

This statement is made on behalf of Saga plc (a public limited company listed on the London Stock Exchange, registered in England and Wales, with registered number 8804263) and its subsidiaries, as listed in Appendix 1, (together, "we", "us", "our") pursuant to section 54(1) of the Modern Slavery Act 2015 (the "Act").

The UK Modern Slavery Act 2015 requires companies to explain on an annual basis the steps taken to prevent acts of modern slavery and human trafficking occurring in their businesses and supply chains. This statement sets out the steps we have taken during the financial year ending 31 January 2018, and builds upon the positive steps we took last year.

2. Risk Assessment - Update

Last year we identified our holidays and cruises operations as carrying a potentially higher modern slavery risk due to the vast number of locations in which we procure goods and services. As such, this year we have successfully implemented a risk assessment process in respect of our current suppliers, resulting in the identification of potential high-risk suppliers. We have adopted a similar risk assessment process for the onboarding of new suppliers too, and it is this process that informs whether or not a supplier is subject to further assessment via our due diligence questionnaire.

3. Due Diligence - Update

Our due diligence questionnaire, which was developed last year, has now been successfully incorporated into the processes and procedures of our holidays and cruises operations via our Customer Health and Safety department. The due diligence questionnaire was distributed to a random sample of potential high-risk suppliers in order to assess the smoothness and efficiency of the automated process, and the level of engagement of our suppliers – all of which was deemed a success. This was achieved prior to our deadline of 31 January 2018.

Following feedback from a pilot study, we are currently making minor amendments to the due diligence questionnaire process, with the intention of rolling this out to all potential high-risk suppliers over the course of 2018.

We remain committed to working with our suppliers to ensure business is conducted ethically and honestly. Therefore, should a supplier fail our due diligence questionnaire, we will work with

them to implement a corrective action plan to rectify areas of non-compliance. Should a supplier continually disregard our proposed plan, or demonstrate little progress despite realistic time frames being agreed and set, we will consider our future relationship with that supplier.

We continue to strongly encourage hotel suppliers to apply for membership with the independent sustainability audit



programme, 'Travelife', and also to continue to work towards obtaining Gold certification which dem seems compliance with international standards on human rights.

4. Policies & Training

Both our Anti-Slavery & Anti-Human Trafficking Policy and our Whistleblowing Policy are communicated throughout our organisation regularly, and are used as the basis for our employees to be able to detect and prevent acts of modern slavery. These policies are also now part of our corporate induction process for new employees.

In addition, we have created and distributed training material for delivery to all employees through our e-learning platform to ensure a consistent, high level of awareness and understanding is achieved. By 31 January 2019, we aim for all employees to have completed this training.

6. Summary

We now have systems in place to:

- Identify and assess potential risk areas within our businesses and supply chains
- Mitigate the risk of slavery and human trafficking occurring in our supply chains
- Monitor potential risk areas in our supply chains
- Train employees to raise awareness of modern slavery and how to report it
- Protect whistle-blowers

We will continually review and refine these processes to strive to operate to the highest standards at all times.

This statement covers 01 February 2017 to 31 January 2018 and has been approved by the Board of Saga plc.

Lance Batchelor Chief Executive Officer

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July 2018

Appendix 1 - Subsidiaries*

- 1. Saga plc
- 2. Saga Mid-Co Limited
- 3. Saga Holdings Limited

- 4. Saga 200 Limited
- 5. Saga 400 Limited
- 6. Acromas Insurance Company Limited
- 7. Saga Properties Limited



- 8. Saga Leisure Limited
- 9. CHMC Holdings Limited
- 10. CHMC Limited
- 11. Saga Group Limited
- 12. Saga Publishing Limited
- 13. Metromail Limited
- 14. Saga Personal Finance Limited
- 15. Saga Investment Services Limited
- 16. Saga Services Limited
- 17. Saga Healthcare Limited
- 18. Saga Retirement Villages Limited
- 19. PEC Services Limited
- 20. Saga Membership Limited

- 21. ST&H Group Limited
- 22. ST&H Limited
- 23. Driveline Group Limited
- 24. ST&H Transport Limited
- 25. Titan Transport Limited
- 26. Titan Travel Holdings Limited
- 27. Destinology Limited
- 28. Saga Cruises Limited
- 29. Enbrook Cruises Limited
- 30. Saga Cruises IV Limited
- 31. Saga Cruises V Limited
- 32. Saga Cruises VI Limited
- 33. Saga Cruises GmbH

^{*} Please note the above list does not include dormant companies.